

# **New England Telehealth Consortium**

## **FCC Healthcare Connect Fund (HCF)**

### **Manage Network & Operate Network Operations Center**

#### **Request for Proposal (RFP) 2104**

**January 22, 2021**

#### **Introduction and Background**

The members of the New England Telehealth Consortium (NETC) Executive Committee, in consultation with the full Board of Directors, have prepared this scoping document to specify its network management and network operations center needs, document the bid submission requirements, and outline NETC's bid review and selection procedures.

The New England Telehealth Consortium (NETC) is a non-profit organization consisting of a wide variety of experienced partners including research, academic, public, and private healthcare organizations dedicated to telehealth and telemedicine. The consortium primarily encompasses health care sites located in the states of Maine, New Hampshire, and Vermont.

NETC augments healthcare services, health information exchange services, research, and health education by enhancing broadband capacity to support existing healthcare programs and the enabling efficient delivery of effective and sustainable telehealth and telemedicine services. NETC is a participant in and is eligible for funding through the Federal Communications Commission (FCC) Healthcare Connect Fund, part of the FCC's Rural Health Care universal service support mechanism. See <https://www.fcc.gov/general/rural-health-care-program> for more information.

To continue to facilitate and execute its mission, NETC is soliciting "not to exceed" cost proposals from companies that can perform network management, provide network staffing for monitoring, alerting, and repairing network problems, and staffing, maintaining, and operating the NETC Network Operations Center on a 24/7/365 basis. The NOC will be maintained on-site at 41 Pleasant Street, Bangor, ME, 04401 with one of two network cores collocated at the same facility in Bangor and a second core at 16 Cavendish Court, Lebanon, NH. The successful proposer will understand the outline below and be able to perform the following work plan. NETC reserves the right to reject any and all proposals received as a result of this Request for Proposals (RFP). Federal Communications Commission (FCC) and Universal Service Administrative Company (USAC) rules govern this RFP process. Please see [www.usac.org/rural-health-care/service-providers/](http://www.usac.org/rural-health-care/service-providers/) for more information.

## **I. Project Overview**

The New England Telehealth Consortium consists of 93 entities representing over 300 on network healthcare affiliates and 700 off network healthcare affiliates located throughout the states of Maine, Vermont, and New Hampshire. Please see the Appendix B for the actual number and specific location of all sites which are currently included in the NETC network. NETC is a consortium of healthcare providers that was formed for the following purposes:

- Design, implement, operate, and maintain a private broadband regional telehealth network;
- Link regional healthcare providers with urban public practices, research institutions, academic institutions, and medical specialists to provide greater efficiency in the sharing of information relevant to healthcare applications;
- Provide a shared broadband network with healthcare providers thereby increasing and validating telehealth and telemedicine opportunities in the region;
- Provide healthcare providers in rural areas with greater and easier access to current research, advances in medicine, expert support, and team consults; and
- Allow healthcare providers in the region access to a common network for provision of electronic health records, remote medical diagnostics, telehealth, telemedicine, population health database, remote surgery, teledentistry, telepsychiatry and behavioral health treatment and other purposes determined by the Board of Directors and permitted by applicable law.

NETC is a non-profit corporation that has been organized pursuant to the Maine Non-Profit Corporation Act as a mutual benefit corporation for all permitted purposes under Title 13-B of the Maine Revised Statutes. All NETC members have signed a commitment agreement stating that they will pay for project costs not covered by the FCC Healthcare Connect Fund.

## **II. Goals and objectives of the proposed network**

### **A. Overall Goals**

The goal of this Consortium is to continue to provide increased access to healthcare services, health information exchange services, research, and education by delivering enhanced broadband capacity to support existing programs and the implementation of more effective and sustainable telehealth services.

NETC is bound by the rules and funding commitment requirements of the FCC's Rural Health Care program.

### **B. Objectives of NETC**

1. Maintain its broadband network that connects multiple healthcare providers and brings the benefits of innovative telehealth and telemedicine services to the region of the three-

state area where need is most acute. See attached list of sites (currently 315) on the NETC Network.

Action – Manage existing private, quality of service, highly reliable redundant network and manage its expansion as necessary. Includes network design modifications as technology, both hardware and software, evolves.

2. Enhance the healthcare community’s ability to provide a rapid and coordinated response in the event of a national crisis.

Action – Establish an Emergency Response Alert notifier and procedural steps in preparation for health-related emergencies or threat of attack.

3. Leverage the telemedicine networks that already exist. Telemedicine has been a high priority throughout the region due to remoteness and lack of available medical professionals. Funding of this network enables providers to expand their service range and increase their abilities.

Action – The New England Telehealth consortium plans to facilitate conversation and participation between its members and telehealth advancement agencies.

### **III. Work plan of this Scoping Document**

#### **Summary**

Direct and manage the NETC network and manage the NETC network operations center that currently serves 315 healthcare sites (see complete list in Appendix B).

#### **Objective**

Manage and maintain the NETC-designed private regional Telehealth/Telemedicine network that supports high bandwidth, security, and quality of service. (See current network design in Appendix A.)

#### **Work Plan**

NETC envisions one company for both the management of the NETC network and the Network Operations Center (NOC) and the ongoing operational responsibilities of the NOC. That will ensure tight integration between all aspects for scheduling, implementation, testing and troubleshooting. To be effective, NETC seeks a company that will function as a neutral entity, an unbiased impartial observer of network performance without affiliation with any specific carrier or vendor providing carrier services. That way, the company can identify problems and see that they are solved without unnecessary carrier-specific territorial issues.

## **Network Management**

The management of the NETC network encompasses the following responsibilities:

1. Staffing the NOC
2. Monitor network 24/7/365 using current software, Logic Monitor
3. Monitor Network Health for Service Level Agreement Reporting
4. In all work, the NOC will ensure confidentiality of any customer data, classified as Private Health Information (PHI).
5. Provide monthly reporting to the NETC covering uptime and SLA compliance data for NETC members and participating service providers.
6. Coordination of service providers
7. Scheduling network equipment installations
8. Scheduling carrier services installations
9. Core Data Centers
  - a. Maintenance
  - b. Programming
  - c. Configuration
  - d. Testing
10. Edge Equipment
  - a. Technician on site, as necessary
  - b. Installation
  - c. Connect to network
  - d. Testing
11. Coordination / Interfacing with NETC Participant's IT staff
12. Coordination of Demarcation extension
13. Coordination with Vendors for Repairs
14. Security Plan
15. Provision and Maintain User Accounts (Policy, Reports, Users, Alerts, etc.)
16. Network Management for all NETC Sites
17. Monitor and Troubleshoot Network Infrastructure for Customer Service
18. Software Configuration to Run NOC and Managed Services
19. Updates and Patching

**To fulfill above responsibilities, NETC has the following requirements:**

- A description of how the Proposer will conduct network testing and certification of any fiber or copper transmission media installs in accordance with industry-standard practices. The Proposer will be required to document the results of any network testing and certification.
- A detailed description of how the Proposer will staff and provide Network Management for Monitoring and Alerting network status.
- Ongoing Service Maintenance and Assistance: Proposer shall provide details of all maintenance activities and how assistance will be provided to participating entities. This data shall include, but not be limited to:
  - How 24/7/365 maintenance support will be provided
  - The response time for major problems and minor problems
  - How the service will be monitored on a continuous basis for any problems
  - How service growth will be accommodated

## **NETC Project Management Services:**

### **▪ Joint Responsibilities:**

NETC and Contractor will be jointly responsible for effective operation of the NETC network. NETC project management responsibilities are itemized briefly below. Proposer responsibilities are enumerated in the following section.

### **▪ General NETC Responsibilities:**

- NETC has broad authority for oversight and management of the NETC HCF, particularly the Contract that will result from the award of this RFP. NETC considers the best interests of NETC, as a whole, when making decisions and determining its strategies. That includes focus on those policies and activities that emphasize the primary missions of NETC members. These activities include, at a minimum:
  - Serve as the principal contact for all operational, financial, and planning aspects of the NETC network.
  - Serve as the principal review and approval authority for all operational, financial, and planning aspects of the NETC network.
  - Coordinate regular meetings and other means of communication with Contractor among NETC management, administrative and technical staff.
  - Coordinate communications and serve as principal liaison among NETC Participants, NETC and Contractor.
  - Continuous review of network operations and performance.
  - NETC has multiple contracts with third-party service providers including but not limited to telecommunications carriers and broadband service providers. Third-party Contract management oversight to monitor effectiveness and to audit Third-party Contractor adherence to Contract Requirements.

- Make decisions on Participant requests for approval for exemptions to standardized infrastructure installations or nonstandard operations.
- Respond to service issues beyond the scope of the Contract.
- Perform periodic audits of NETC invoices to ensure accuracy based on the terms and conditions of the Contract.

▪ **Contractor Responsibilities:**

Contractor shall provide comprehensive management support and operation of the NETC network. NOC management services shall include:

- Dedicated Management Team.
- Provision for personnel, equipment, and logistics sufficient to support the NETC network and operate and manage its NOC.
- Comprehensive Participant Site Coordination staff and services:
  - NETC Participant site assessments, as necessary
  - Coordination and management of all ILEC/CLEC activities,
  - Equipment installation, circuit cutover and testing.
- Coordination and installation of all Connecting and Peering Points with external Networks.
- Coordination of Network Monitoring service.
- Coordination of Firewall/IPS design, installation, and synchronization with other network activities.
- Regular communications and reporting on network status to NETC.
- Budgetary coordination and consultation with NETC.
- Regular monitoring and reporting of network status to NETC using industry accepted network management methodologies.
- Manage site and service changes and substitutions.
- Manage site bandwidth increases and decreases.

Contractor shall provide comprehensive NOC management, including as a minimum, the services and functions listed above.

## **Network Operations Center (NOC)**

The NETC Network Operations Center (NOC) is in Bangor, ME and centralizes support functions and ensures that NETC provides the high level of service required by its participants. The following responsibilities are incorporated in its LogicMonitor and NetApp software applications.

Below are the many critical responsibilities of the NETC NOC that must be addressed:

### **Proactive network monitoring**

- Monitor Baseline Network Service Quality Levels.

- Monitor average Utilization and Packet Loss on the entire network.
- Periodically verify round-trip times within the network.
- Verify route propagation and convergence.
- Periodically *traceroute* to various parts of the network and verify correct operation.
- Monitor edge and core device availability, performance, and physical resource utilization (memory, CPU, etc.).
- Update and Patching of NOC servers and software.
- Software Configuration to run NOC and Managed Services.

### **Trouble ticket (and work order) creation, monitoring and escalation**

- Capture, track, and manage problems using Zoho Desk.
- Handle approximately 11,000 trouble ticket or events per year.
- Coordinate with Vendors for Repairs.
- Coordinate with outside support providers (carriers, support vendors, consultants, etc.).
- Schedule network-wide and site-level maintenance activities.
- Interact with ISPs and transport provider NOCs as necessary.

### **Notification**

- Proactively notify participants of upcoming maintenance events.
- Notify participants of outage events, during and after the actual event.
- Communicate failure analyses to participants after outage events are resolved.

### **Management & Documentation**

- Use NOC's Manage Engine Device Expert to manage network device configuration.
- Network Management for all NETC Sites.
- Manage communities of interest tunnels and security.
- Manage IP address allocations and justifications.
- Interface with regional Internet registry (ARIN).
- Manage DNS mappings and delegations.
- Maintain security policies and ensure adherence.
- Ensure that edge and core devices are kept up to date.
- Monitor vendor-specific and industry mailing lists for new security vulnerabilities.
- Maintain security response plan and implement as appropriate against attacks on NETC infrastructure.
- Maintain BGP peering policies (Participants and ISP's) and ensure that proper route lists and communities are applied.
- Manage and maintain central Syslog services.
- Manage Vendor SLAs.
- Manage and maintain central Authentication, Authorization, and Accounting (AAA) services.
- Manage and maintain Network Time Protocol environment.

- Manage core routers at NETC data centers in Bangor, Maine and Lebanon, NH.
- Commodity Internet interface management, monitoring, and support.

## **Reporting**

- Generate monthly reports on utilization, uptime, outages, and upcoming maintenance windows.
- Report on service quality metrics.
- Evaluate customer-usage per month/week, etc.
- Maintain participant usage “portal” in Logic Monitor to allow participants to view their own usage in near real-time.

## **To fulfill above responsibilities, NETC has the following requirements:**

- NETC requires that Proposer shall staff the NOC in such a manner as to comprehensively monitor the NETC network on a 24/7/365 basis. Current staffing is a NOC Manager and three NOC Technicians. Proposer should also indicate if consideration will be given to retaining any of the current NOC staff.
- The NETC NOC relies on LogicMonitor software which provides comprehensive performance monitoring capabilities that tracks availability and performance of network links at NETC connection and peering points with external networks. It enables regular periodic reporting to NETC and individual NETC Participants as appropriate, for network performance and reliability. It also allows a customer-accessible, real-time, Web-based portal services that provides comprehensive network status information. Customer-accessible, Web-based problem reporting facilities that support problem ticket generation, problem ticket status updates and problem resolution notification are also enabled.

Proposer shall provide staff and management to assure comprehensive network monitoring services, including as a minimum, the services and functions listed above.

## **IV. Response Submission**

1. Cost to manage all aspects of the network operations center and perform all aspects of network management as outlined in this scoping document must be clearly stated in the proposal and must include **all** costs including travel and out of pocket costs. The costs quoted must be specified as either “fixed” or “not to exceed” prices, identified as monthly or annual, and offered for 1 year or 3-year initial term.
2. Initial term service period may be 12 or 36 months, dependent on NETC’s selection of pricing for either 1- or 3-year service period. The contract resulting from this RFP, in accordance with the FCC Healthcare Connect Fund Order, Paragraph 203 (<https://www.govinfo.gov/content/pkg/FR-2013-03-01/pdf/2013-04040.pdf>), may be deemed “Evergreen” which would allow the contract to be extended for up to an additional



five (5), one (1) year service periods, upon written notice to the Contractor not less than 60 days prior to the end of the Initial Term.

3. Costs should be categorized in broad categories to allow evaluation of cost elements. Proposer should delineate the number of person hours and/or consultant hours included in the proposal and a dollar amount for personnel/consulting; travel; space & occupancy; supplies; equipment; and other (e.g., insurance, telephone, advertising, etc.).
4. Proposer must include the company name(s) of any subcontracting third-party organizations being utilized to fulfill the bid submitted.
5. Proposers should anticipate and account for scalability of services due to additions in locations and/or advancements in technology.
6. Any contract issued as a result of this RFP will be required to contain provisions permitting the addition of new sites, upgrading services, and adding additional services. This will be achieved with either a Site and Service Substitution or an additional funding request through USAC.
7. No proposals will be opened, nor will any decisions be made regarding this RFP until after 11:00 am EST on the first day of the Allowable Contract Selection Date (“ACSD”).
8. Terms included in bid proposals must be valid and acceptable by the proposer for a minimum of 120 days from the ACSD.
9. NETC expects the contract to start on or about October 25, 2021. A specific contract start date is dependent on, and subject to, the required interaction process with the FCC and USAC, it is not possible to determine a definitive project start date – as it is dependent on approvals and posting where NETC has limited control.
10. Each Proposer must clearly and specifically state their understanding of and adherence to the FCC/USAC Healthcare Connect Fund payment procedures which allows for reimbursement only for incurred costs. Reimbursement for work must comply with HCF procedures (i.e., 35% invoiced to NETC or NETC Site first; 65% billed to USAC following contractor receipt of 35% payment from NETC or site).
11. Each Proposer must name the lead manager and the personnel/key staff that Proposer will assign to the NETC team along with a description of their qualifications (including identifying and documenting such personnel’s experience and technical expertise, if any, with comparable network management and NOC operation).
12. Detailed description of all sub-contractors or vendors to be used.
13. Each Proposer must provide at least three professional references from similar or larger-scale network management engagements including: contact name, mailing address, phone number, and email address.
14. NETC reserves the right to seek clarification of each Proposal or to make an award without further discussion of the Proposals received. Therefore, it is important that each Proposal be organized and submitted in a clear and complete manner.

15. Each Proposer must have a current FCC Registration Number (FRN). More information about obtaining an FRN can be found at <https://www.fcc.gov/wireless/support/universal-licensing-system-uls-resources/getting-fcc-registration-number-frn>. Each Proposer must have a current USAC 498 ID (formerly known as a Service Provider Identification Number [SPIN]) and current status of the 498 ID must be included in the proposal. More information about obtaining a 498 ID can be found at <https://www.usac.org/rural-health-care/service-providers/step-1-participating-in-the-rhc-program/>.
16. If a company is interested in this RFP, please submit a Notice of Interest identifying this NETC RFP 04 NOC, with the name and address of the company; the authorized representative's name, title, address, telephone number, and email address to Brian Thibeu at [bthibeu@outlook.com](mailto:bthibeu@outlook.com). This Notice of Intent must be received no less than 14 days prior to the submission of the proposers RFP proposal. A notification of receipt will be sent via email upon receipt of the electronic copy. Only proposers submitting such notice will receive a listing of any submitted Questions and NETC's response to the same
17. A copy of the current NETC Network Design is in Appendix A.
18. Proposers should submit any questions, noted errors, discrepancies, ambiguities, exceptions, additions, or deficiencies they have concerning this RFP by emailing such requests, with NETC RFP 04 NOC in the subject line, to Brian Thibeu, NETC President at [bthibeu@outlook.com](mailto:bthibeu@outlook.com) on or before the 14<sup>th</sup> day following the posting of this RFP on the USAC website. Answers to all questions/requests will be emailed to all authorized representatives, on or before the 21<sup>st</sup> day following the posting of this RFP on the USAC website.
19. All proposals shall be electronic and signed by the Responding entity.
20. All responses will be reviewed pursuant to the Selection Criteria listed below by the NETC Executive Committee. Current Executive Committee members are: Brian Thibeu, NETC President; Red Hutchinson, Vice President, NETC, Former CIO LRGH Healthcare; Tim Smith, Treasurer, NETC; Former Controller Maine Community Foundation, Daniel Burgess, Secretary, NETC; Chief Information Officer, MaineGeneral Medical Center; Scott Reid, At Large Member, NETC, IT Director, HealthReach Community Health Centers; David Valcik, At Large Member, NETC, Vice President of Information Systems - Northern Light Health; Greg Van Buren, At Large Member, NETC, Director Enterprise Infrastructure and Support, Information Technology, University of Vermont Medical Center; and Andrew Goodwin, NETC At Large Member, System VP, Technology and Information Security, Covenant Health.
21. Responses to this RFP are due by 4 pm on or before the 28<sup>th</sup> day following the posting of this RFP on the Universal Service Administrative Company (USAC) web site. See <http://www.usac.org/rhc/healthcare-connect/tools/search-posted-services/consortia.aspx>
22. Any responses received after the stated deadline will be considered non-responsive to the RFP and will not be reviewed.

23. Each Proposal must be submitted in two separate documents: the proposal itself and the cost/cost detail of the proposal. One electronic copy of each of the two documents comprising the proposal in Microsoft Word or Portable Document Format (preferred) must be submitted to Brian Thibeau, President, New England Telehealth Consortium, by email at [bthibeau@outlook.com](mailto:bthibeau@outlook.com). Use “NETC RFP 2104 NOC Bid Proposal” in the email subject line.
24. All proposals submitted in response to the RFP become the property of NETC. If there is any concern about confidentiality, mark the appropriate pages of your response “Confidential.” NETC will attempt to honor all reasonable requests for Proposer confidentiality.
25. The cost of preparing the Proposal or any other cost associated with the submission of a Proposal is the sole responsibility of the proposer and will not be reimbursed.
26. Proposer’s Proposal will become part of the final contract. The Proposer will be bound to perform according to the terms of this RFP and their Proposal. Any contract issued as a result of this RFP shall be construed according to the laws of the State of Maine. Additionally, the contractor shall comply with all local, state, and federal laws and regulations related to the performance of the contract to the extent that the same may be applicable.
27. A Proposal may be rejected in whole or in part if it limits or modifies any terms and conditions and/or specifications of this RFP.
28. By responding, the Proposer states that the Proposal is not made in connection with any competing Proposer submitting a separate response to the RFP and is, in all aspects, fair and without collusion or fraud.
29. Any and all information provided to vendors by NETC or its sites, is considered to be proprietary information and must be used solely for the purpose of managing the network, or its operations center, and is not to be released outside the vendor organization without written permission from NETC or its sites.
30. The FCC rules and orders governing this process may be viewed at:  
<https://www.govinfo.gov/content/pkg/FR-2019-10-11/pdf/2019-20173.pdf>  
<https://www.govinfo.gov/content/pkg/FR-2013-03-01/pdf/2013-04040.pdf>
31. For USAC filing and invoicing purposes, as a result of an award from this RFP, the awarded proposer agrees to invoice the following eligible HCP for the NOC services rendered to the NETC Consortium:  
  
HCP# 17234  
  
New England Telehealth Consortium  
  
41 Pleasant Street, Bangor, ME 04401

Selection Criteria: The NETC Executive Committee will select the most cost-effective vendor per FCC requirements. *See* 47 C.F.R. § 54.622(c), (d). Each Proposer is encouraged to provide detailed

responses to demonstrate its experience and expertise and attesting to its ability to manage the NETC “any to any” network and its network operations center.

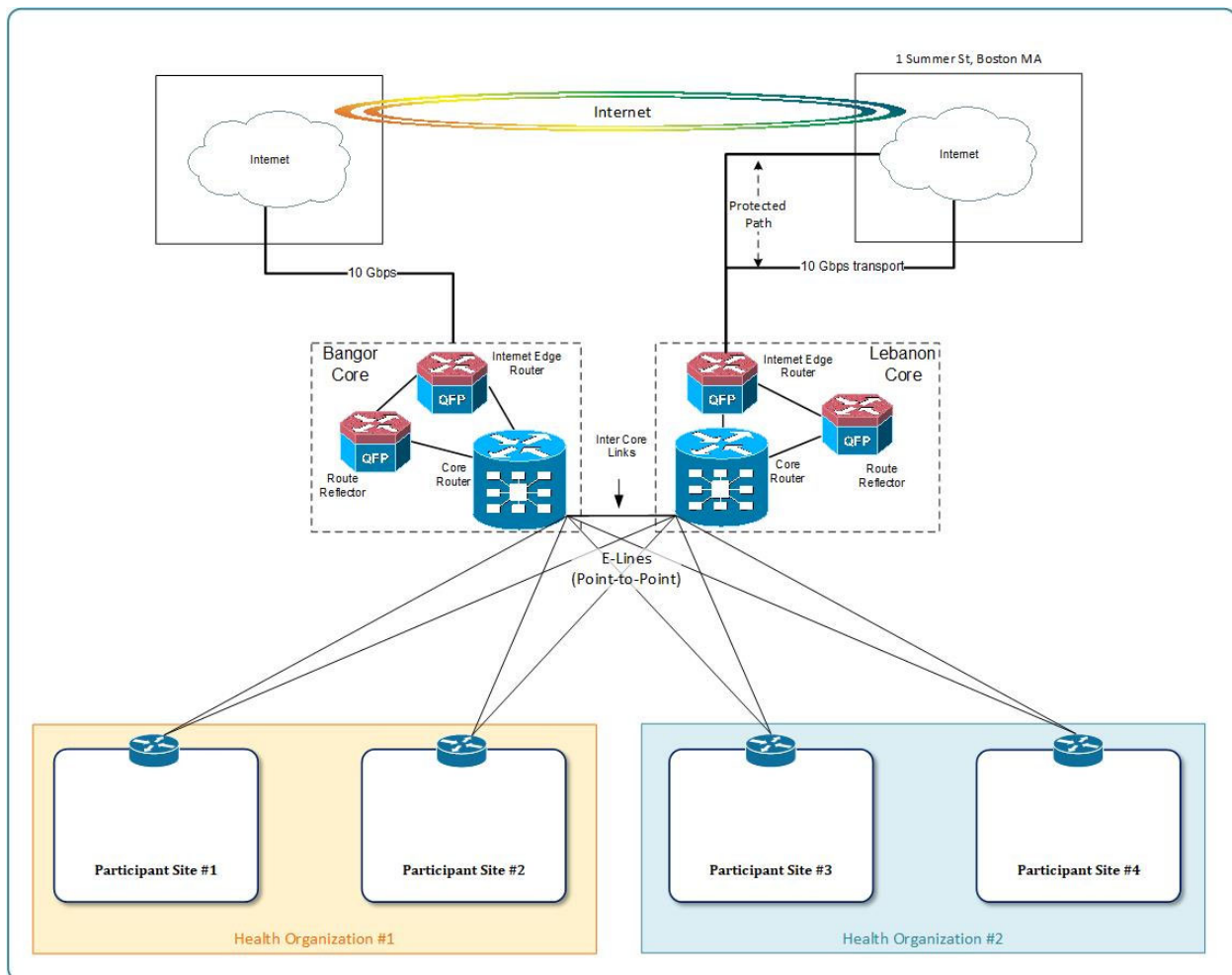
<b>Evaluation Criterion</b>	<b>Percentage</b>
Demonstrated Relevant Experience	20%
Prior Experience, Technical Knowledge, Performance	20%
Demonstrated Familiarity w/NE Telecommunications	10%
Experience w/FCC RHC Healthcare Connect Fund	15%
Quality & Completeness of Proposal	15%
Competitive Price	20%

1. Documented explanation of depth and breadth of experience of the company or of its key employees in telecommunications and network management. Comments of references validating such experience. 20 points.
2. In evaluating prior experience, including past performance, the Consortium will take into consideration the responding vendor’s documentation of projects with similar size and scope, demonstrated technical knowledge, and past performance of assigned personnel. Comments of references validating proposer’s experience. 20 points.
3. Documentation of the depth and breadth of the company or its key employees’ familiarity with the New England telecommunications marketplace, vendors, and service providers. 10 points.
4. The Consortium will consider the proposer’s experience or, in the absence of experience, its familiarity with the FCC Rural Healthcare USF Healthcare Connect Fund procedures and process. 15 points.
5. The Consortium will consider the responding vendor’s compliance with the RFP and its ability to deliver a clear bid submission, given the parameters and guidelines set forth herein. 15 points.
6. Competitive price may include, among other things, monthly recurring costs, non-recurring costs, taxes and fees, and any additional costs that the HCP may potentially realize based on any given vendor selection. Competitive price. 20 points.

Disqualification: Bids that propose to utilize their own (or other third-party) NOC to manage and operate the NETC network (rather than the NOC NETC currently owns and controls) may, at NETC’s sole discretion, be disqualified. *See* 47 C.F.R. § 54.622(d).

## Appendix A:

### Current New England Telehealth Consortium Design



## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
26466	Alice Peck Day Memorial Hospital	10 Alice Peck Day Drive	Lebanon	NH	03766
14540	Ammonoosuc Community Health Services, Inc.	25 Mt. Eustis Road	Littleton	NH	03561
23644	Ammonoosuc Community Health Services/Franconia	1095 Profile Road	Franconia	NH	03580
71683	Ammonoosuc Community Health Services/Secured Network Services	775 Industrial Park Road	Littleton	NH	03561
23775	Ammonoosuc Community Health Services/Warren	333 NH Route 25	Warren	NH	03279
45801	Ammonoosuc Community Health Services/Whitefield	14 Kings Square	Whitefield	NH	03598
23799	Ammonoosuc Community Health Services/Woodsville	79 Swiftwater Road	Woodsville	NH	03785
70730	Androscoggin Valley Hospital/Administration	1752 Hutchins Street	Berlin	NH	03570
23647	Androscoggin Valley Hospital/Lab Broadway Street	Lab Suite, 2 Broadway Street	Gorham	NH	03581
23559	Androscoggin Valley Hospital/Lab Pleasant Street	Lab Suite, 133 Pleasant Street	Berlin	NH	03570
68314	Androscoggin Valley Hospital/NCH Outreach Clinics	1976 White Mountain Highway, Suite 110B	North Conway	NH	03860
69828	Androscoggin Valley Hospital/North Country Healthcare Physical Therapy	167 Main Street	Gorham	NH	03581
23560	Androscoggin Valley Hospital/Page Hill Road	59 Page Hill Road	Berlin	NH	03570
50127	Androscoggin Valley Hospital/Pain Clinic/Saco River Medical Group	15 Route 302	Glen	NH	03838
23648	Androscoggin Valley Hospital/Pulmonary, Sleep and ENT Clinics	173 Middle Street	Lancaster	NH	03584
28513	Androscoggin Valley Hospital/UCVH ASA	ASA Practice Suite, 181 Corliss Lane	Colebrook	NH	03576
23672	Androscoggin Valley Hospital/Weeks ENT	278 Main Street	Lancaster	NH	03584
36144	Arnold Memorial Medical Center	70 Snare Creek Lane	Jonesport	ME	04649
28520	Bethel Health Center	1823 Rt 107	Bethel	VT	05032
23574	Brattleboro Memorial Hospital	17 Belmont Avenue	Brattleboro	VT	05301
26417	Brattleboro Memorial Hospital - Brattleboro Family Healthcare	53 Fairview Street	Brattleboro	VT	05301
28514	Brattleboro Memorial Hospital - Putney Family Medicine	79 Main Street	Putney	VT	05346
23575	Brattleboro Retreat	1 Anna Marsh Lane	Brattleboro	VT	05302

## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
23595	Calais Regional Hospital	24 Hospital Lane	Calais	ME	04619
10940	Cary Medical Center	163 Van Buren Road	Caribou	ME	04736
26525	Cary Medical Center St. John Valley Health Center	4 Main St.	Van Buren	ME	04785
28572	Cary Medical Center/Kimball Community Health Center	11 Harmony Lane	Fort Fairfield	ME	04742
26441	Cary Medical Center/Pines Caribou Health Center	74 Access Highway	Caribou	ME	04736
26442	Cary Medical Center/Pines Ophthalmology	647 Main St.	Caribou	ME	04736
26490	Cary Medical Center/Pines Presque Isle FHC	66 Spruce St., Suite 4	Presque Isle	ME	04769
28573	Cary Medical Center/Pines Washburn Health Center	1260 Main Street	Washburn	ME	04786
23692	Catholic Medical Center	100 McGregor Street	Manchester	NH	03102
	Catholic Medical Center/Amoskeag Primary Care	1750 Elm Street	Manchester	NH	03103
	Catholic Medical Center/Breast Care Center	9 Washington Place	Bedford	NH	03110
	Catholic Medical Center/CMC Physical Therapy of Goffstown	558 Mast Road	Goffstown	NH	03045
	Catholic Medical Center/CMC Urgent Care and Willowbend Primary Care	5 Washington Place	Bedford	NH	03110
	Catholic Medical Center/Family Health and Wellness/Granite State Internal Medicine	188 Route 101	Bedford	NH	03110
	Catholic Medical Center/Goffstown Primary Care	17a Tatro Road	Goffstown	NH	03045
	Catholic Medical Center/Health Care for the Homeless Clinic	199 Manchester Street	Manchester	NH	03103
	Catholic Medical Center/Highlander Way Internal Medicine	1 Highlander Way	Manchester	NH	03103
	Catholic Medical Center/Hooksett Internal Medicine	Riverside Plaza, 11 Kimball Drive	Hooksett	NH	03106
	Catholic Medical Center/Lakeview Internal Medicine	27 Londonderry Turnpike	Hooksett	NH	03106
	Catholic Medical Center/MGM	775 South Main Street	Manchester	NH	03102
	Catholic Medical Center/NEHI Nashua	166 Kinsley Street	Nashua	NH	03060
	Catholic Medical Center/New England Heart Institute	6 Tsienneto Road, Suite 304	Derry	NH	03038
	Catholic Medical Center/New England Sleep Center	2280 Brown Avenue	Manchester	NH	03103

## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
	Catholic Medical Center/Outpatient Rehabilitation Services at Dartmouth Commons	769 South Main Street, Suite 101	Manchester	NH	03102
	Catholic Medical Center/Vein & Vascular Center	160 South River Road	Bedford	NH	03110
	Catholic Medical Center/Webster St. Internal Med.	57 Webster Street	Manchester	NH	03102
	Catholic Medical Center/Wilson Street Integrated Health	293 Wilson Street, Suite 102	Manchester	NH	03103
28521	Chelsea Health Center	356 Vt. Rt 110	Chelsea	VT	05038
23665	Cheshire Medical Center	580 Court Street	Keene	NH	03431
26462	Cheshire Medical Center Dartmouth Hitchcock Keene Dermatology	51 Railroad Street, Second Floor	Keene	NH	03431
26463	Cheshire Medical Center/Dartmouth-Hitchcock Keene -- Ophthalmology, Optical Shop and Walk In Care at Colony Mill	Center at Keene 149 Emerald St. Unit J	Keene	NH	03431
27224	Cheshire Medical Center/Dartmouth-Hitchcock Keene- Audiology and Hearing Aids	448 West Street	Keene	NH	03431
28519	Cheshire Medical Center/Dartmouth-Hitchcock Keene- Brattleboro Pulmonary and Rheumatology Services	The Medical Office Building at Brattleboro Memorial Hospital, 19	Brattleboro	VT	05301
32892	Cheshire Medical Center/Dartmouth-Hitchcock Keene- Doorway	24 Railroad Street	Keene	NH	03431
42486	Cheshire Medical Center/Dartmouth-Hitchcock Keene- Geriatric Care	312 Marlboro St	Keene	NH	03431
26527	Cheshire Medical Center/Dartmouth-Hitchcock Keene- Walpole	11 Westminster Street	Walpole	NH	03608
26540	Cheshire Medical Center/Dartmouth-Hitchcock Keene- Winchester	20 Warwick Road	Winchester	NH	03470
34350	Community Health Access Network/CHAN, Newmarket, Primary Location	207 S. Main Street	Newmarket	NH	03857
34351	Community Health Access Network/CHAN, Portsmouth, BC/DR Location	77 Aviation Street	Portsmouth	NH	03801
26495	Community Health Centers of the Rutland Region Community Health Center	69 Allen St.	Rutland	VT	05701
14221	Community Health Centers of the Rutland Region/Brandon Medical Center	420 Grove Street	Brandon	VT	05733
14222	Community Health Centers of the Rutland Region/Castleton Family Health Center	275 Route 30 North	Bomoseen	VT	05732



## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
61201	Community Health Centers of the Rutland Region/Cerner Data Center	160 Allen Street	Rutland	VT	05701
23783	Community Health Centers of the Rutland Region/Mettowee Valley Family Health Center	278 Vermont Route 149	West Pawlet	VT	05775
35263	Community Health Centers of the Rutland Region/Pediatrics	1 General Wing Road	Rutland	VT	05701
14213	Community Health Centers of the Rutland Region/Rutland Community Health Center-Stratton Road	215 Stratton Road	Rutland	VT	05701
40435	Community Health Centers of the Rutland Region/Shorewell Community Health Center	2987 VT Route 22A	Shoreham	VT	05770
10626	Copley Hospital	528 Washington Highway	Morrisville	VT	05661
11069	Cottage Hospital	90 Swiftwater Road	Woodsville	NH	03785
26470	Counseling Service of Addison County	109 Catamount Park	Middlebury	VT	05753
26471	Counseling Service of Addison County - Main Street	89 Main Street	Middlebury	VT	05753
10271	Dartmouth-Hitchcock Medical Center	1 Medical Center Drive	Lebanon	NH	03756
32421	Down East Community Hospital- Reid Emery Medical	229 Main Street	Machias	ME	04654
23686	Down East Community Hospital/Down East Community Hospital	11 Hospital Drive	Machias	ME	04654
23693	Down East Community Hospital/Milbridge Medical Center	24 School Street	Milbridge	ME	04658
	Down East Community Hospital/Rehabilitation Services	76 Dublin Street	Machias	ME	04654
	Down East Community Hospital/Rural Health Center	1031 Main Street	East Machias	ME	04630
23535	Eastern Maine Healthcare Systems	489 State Street	Bangor	ME	04401
26451	Eastport Health Care	30 Boynton Street	Eastport	ME	04631
27217	Eastport Health Care - Calais	55 Franklin Street	Calais	ME	04619
26468	Eastport Health Care Machias	53 Freemont Street	Machias	ME	04654
17159	Fish River Rural Health - Eagle Lake Health Center	10 Carter Street	Eagle Lake	ME	04739
23639	Fish River Rural Health - Fort Kent	3 Mountain View Drive	Fort Kent	ME	04743
46163	Fish River Rural Health - Fort Kent Dental	12 Bolduc Avenue	Fort Kent	ME	04743
	Fish River Rural Health - Madawaska	309 Saint Thomas St	Madawaska	ME	04756

## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
14113	Franklin Regional Hospital	15 Aiken Ave	Franklin	NH	03235
14771	Gifford Medical Center	38 South Main Street	Randolph	VT	05060
27451	Gifford Medical Center - Kingwood Health Center	1422 Rt 66	Randolph	VT	05060
	Gifford Medical Center Redundant Diverse Circuit	44 South Main Street	Randolph	VT	05060
47443	Gifford Medical Center/Gifford Health Center at Berlin	2418 Airport Road	Berlin	VT	05641
27487	Gifford Medical Center/Gifford Medical Center at Berlin	82 East View Lane	Barre	VT	05641
27253	Harrington Family Center	50 East Main	Harrington	ME	04643
26465	Health First FHC – Laconia Site	22 Strafford Street	Laconia	NH	03246
26456	Health FirstFamily Care Center -- Franklin	841 Central Street	Franklin	NH	03235
95553	HealthFirst SUD/MAT Services	175 Central Street	Franklin	NH	03235
14995	HealthReach CHC/Bingham Area Health Center	237 Main Street	Bingham	ME	04920
14997	HealthReach CHC/Madison Area Health Center	8 South Main Street	Madison	ME	04950
26410	HealthReach Community Health Centers/Belgrade Regional Health Center	4 Clement Way	Belgrade	ME	04917
28528	HealthReach Community Health Centers/Bethel Family Health Center	32 Railroad St.	Bethel	ME	04217
26532	HealthReach Community Health Centers/FairPoint Data Center	770 Elm Street	Manchester	NH	03101
55504	HealthReach Community Health Centers/FirstLight Data Center	14 Resilient Circle	Brunswick	ME	04011
26531	HealthReach Community Health Centers/Hathaway Creative Ctr	10 Water Street, Suite 305	Waterville	ME	04901
14996	HealthReach Community Health Centers/Lovejoy Health Center	7 School St. Suite 1	Albion	ME	04910
28529	HealthReach Community Health Centers/Mt. Abram Regional Health Center	25 Depot St.	Kingfield	ME	04947
28530	HealthReach Community Health Centers/Rangeley Family Medicine	42 Dallas Hill Road	Rangeley	ME	04970
15000	HealthReach Community Health Centers/Richmond Area Health Center	24 Gardiner Street	Richmond	ME	04357
15001	HealthReach Community Health Centers/Sheepscot Valley Health Center	47 Main	Coopers Mills	ME	04341

## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
28531	HealthReach Community Health Centers/Strong Area Health Center	177 N. Main St.	Strong	ME	04983
28575	HealthReach Community Health Centers/Western Maine Family Health Center	16 Depot Street	Livermore Falls	ME	04254
44641	Hillside Medical Park	14 Maple St	Gilford	NH	03249
13319	Houlton Regional Hospital	20 Hartford Street	Houlton	ME	04730
18312	Huggins Hospital	240 South Main Street	Wolfeboro	NH	03894
	Huggins Hospital Diverse Circuit	240 South Main Street	Wolfeboro	NH	03894
23524	Huggins Hospital/Alton Family Medicine	27 New Durham Road	Alton	NH	03809
23795	Huggins Hospital/Back Bay Rehabilitation	90 Mill Street	Wolfeboro	NH	03894
23444	Huggins Hospital/Moultonborough Family Medicine	984 Whittier Highway	Moultonborough	NH	03254
23468	Huggins Hospital/Ossipee Family Medicine	3 Water Village Road	Ossipee	NH	03864
23769	Huggins Hospital/Tamworth Family Medicine	577 White Mountain Highway	Tamworth	NH	03886
15028	Islands Community Medical Services	15 Medical Center Loop	Vinalhaven	ME	04863
14112	Lakes Region General Hospital	80 Highland Street	Laconia	NH	03246
42487	Lamprey Health Care, Nashua	22 Prospect St.	Nashua	NH	03060
26798	Little Rivers Health Care - Administration	146 Mill Street	Bradford	VT	05033
	Little Rivers Health Care - Administration Diverse Circuit	146 Mill Street	Bradford	VT	05033
23573	Little Rivers Health Care - Bradford	437 South Main Street	Bradford	VT	05033
	Little Rivers Health Care - Bradford Diverse Circuit	437 South Main Street	Bradford	VT	05033
26450	Little Rivers Health Care - East Corinth	720 Village Road	East Corinth	VT	05040
26535	Little Rivers Health Care - Wells River	65 Main St N	Wells River	VT	05081
	Little Rivers Health Care - Wells River Diverse Circuit	65 Main St N	Wells River	VT	05081
14560	Littleton Hospital Association d/b/a Littleton Regional Healthcare	600 St. Johnsbury Road	Littleton	NH	03561
28539	LRG Healthcare/Belmont Family Health	8 Corporate Dr.	Belmont	NH	03220
34352	LRG Healthcare/Interlakes Medical Center	238 Daniel Webster Highway	Meredith	NH	03253

## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
34353	LRG Healthcare/Laconia Clinic	724 N Main St	Laconia	NH	03246
28542	LRG Healthcare/New Hampton Family Practice	345 NH Route 104 Unit 7	New Hampton	NH	03256
23651	Maine Coast - Eleanor Widener Dixon Memorial Clinic	37 Clinic Road, Rt 186	Gouldsboro	ME	04607
11526	Maine Coast Memorial Hospital	50 Union St.	Ellsworth	ME	04605
46663	Maine Coast Memorial Hospital/Bangor Data Center	60 Summer Street	Bangor	ME	04401
26452	Maine Coast Memorial Hospital/Ellsworth Internal Medicine, Ellsworth Family Practice and Ellsworth Pediatrics	32 Resort Way	Ellsworth	ME	04605
26518	Maine Coast Memorial Hospital/Southwest Harbor Medical Center	45 Herrick Road	Southwest Harbor	ME	04679
23608	Maine Sea Coast Mission - Mobile Clinic - Cranberry Isles	24 Visits Cranberry Isles	Cranberry Isles	ME	04625
13583	Maine Sea Coast Mission - Mobile Clinic - Frenchboro	24 Visits Frenchboro	Frenchboro	ME	04635
23661	Maine Sea Coast Mission - Mobile Clinic - Isle au Haut	24 Visits Isle au Haut	Isle au Haut	ME	04645
13585	Maine Sea Coast Mission - Mobile Clinic - Matinicus	24 Visits Matinicus	Matinicus	ME	04851
23698	Maine Sea Coast Mission - Mobile Clinic - Monhegan	2 Odom Way	Monhegan	ME	04852
13584	Maine Sea Coast Mission - Swans Island	Mill Pond Health Center, 235 Minturn Road	Swans Island	ME	04685
26519	Maine Sea Coast Mission/Acadia Family Center	1 Fernald Point Road	SouthWest Harbor	ME	04679
27243	Maine Sea Coast Mission/Colket Data Center	6 Old Firehouse Lane	Northeast Harbor	ME	04662
28546	Maine Sea Coast Mission/Hope Health	77 Elm Street, Suite 4	Camden	ME	04843
26770	MaineGeneral Health/Hallowell Family Practice	9 Union Street	Hallowell	ME	04347
	MaineGeneral Health/MaineGeneral Behavioral Health	165 North Avenue	Skowhegan	ME	04976
46757	MaineGeneral Health/MaineGeneral Medical Center - Augusta Campus	35 Medical Center Parkway	Augusta	ME	04330
26457	MaineGeneral Health/MaineGeneral Medical Center-Gardiner	150 Dresden Avenue	Gardiner	ME	04345
46760	MaineGeneral Health/MaineGeneral Medical Center-Maine Dartmouth & Four Seasons FP	4 Sheridan Drive	Fairfield	ME	04937

## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
26533	MaineGeneral Health/MaineGeneral Medical Center--Thayer Campus	149 North Street	Waterville	ME	04901
	MaineGeneral Health/MaineGeneral Medical Center-Waterville Family Practice (Elmwood)	211 Main St.	Waterville	ME	04901
26543	MaineGeneral Health/MaineGeneral Medical Center-Winthrop Commerce Ctr	149 Main Street	Winthrop	ME	04364
	MaineGeneral Health/Oakland Family Health Care, PA	9 PLEASANT STREET, SUITE 1	Oakland	ME	04963
43951	Manchester Community Health Center, Child Health Services	1245 Elm Street	Manchester	NH	03101
43952	Manchester Community Health Center, Hollis St.	145 Hollis Street	Manchester	NH	03101
43953	Manchester Community Health Center, Tarrytown Road	184 Tarrytown Road	Manchester	NH	03103
23618	Mayo Regional Hospital - 897 West Main Street	897 West Main Street	Dover-Foxcroft	ME	04426
23654	Mayo Regional Hospital - Corinth EMS	314 Main Street	Corinth	ME	04427
23607	Mayo Regional Hospital - Corinth Family Practice	492 Main Street	Corinth	ME	04427
23619	Mayo Regional Hospital - Counseling Program	69 High Street	Dover-Foxcroft	ME	04426
	Mayo Regional Hospital - Dexter EMS	238 Spring Street	Dexter	ME	04930
23613	Mayo Regional Hospital - Dexter Internal Medicine	41 High Street	Dexter	ME	04930
23697	Mayo Regional Hospital - Milo Family Practice	135 Park Street	Milo	ME	04463
28547	Mid Vermont ENT/Dorset	51 A Tennis Way	East Dorset	VT	05251
28548	Mid Vermont ENT/Rutland	69 Allen St.	Rutland	VT	05701
28549	MidState Health Center/MidState Health Center - Bristol	100 Robie Road	Bristol	NH	03222
71893	MidState Health Center/MidState Health Center - PARC	258 Highland Street, Lower Level	Plymouth	NH	03264
23474	MidState Health Center/MidState Health Center - Plymouth	101 Boulder Point Drive	Plymouth	NH	03264
13932	Millinocket Regional Hospital	200 Somerset Street	Millinocket	ME	04462
55463	Millinocket Regional Hospital Walk-In Care	87 Main Street	East Millinocket	ME	04430
23696	Millinocket Regional Hospital/White Birch Medical Center	899 Central Street	Millinocket	ME	04462
14212	Mount Desert Island Hospital	10 Wayman Lane	Bar Harbor	ME	04609

## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
23756	Mount Desert Island Hospital/Community Health Center	16 Community Lane	Southwest Harbor	ME	04679
72038	Mount Desert Island Hospital/Data Center	60 Summer Street	Bangor	ME	04401
	Mount Desert Island Hospital/Redundant Circuit	10 Wayman Lane	Bar Harbor	ME	04609
23771	Mount Desert Island Hospital/Trenton Health Center	394 Bar Harbor Road	Trenton	ME	04605
16637	Mt. Ascutney Hospital & Health Center	289 County Road	Windsor	VT	05089
15899	Mt. Ascutney Hospital & Health Center/Ottawaquechee Health Center	32 Pleasant Street	Woodstock	VT	05091
	Mt. Ascutney Hospital & Health Center/Physician Practices/Hanover	80 South Main Street	Hanover	NH	03755
34357	New England Telemedicine, PA	98 Route 236 Suite #2	Kittery	ME	03904
16102	New London Hospital	273 County Road	New London	NH	03257
23652	New London Hospital/Medical Affiliates Building	249 County Road	New London	NH	03257
23449	New London Hospital/Newport Health Center	11 John Stark Highway	Newport	NH	03773
23562	North Country Health Consortium/Coos County Family Health Services - 133 Pleasant	133 Pleasant Street	Berlin	NH	03570
23563	North Country Health Consortium/Coos County Family Health Services - 59 Page	59 Page Hill Road	Berlin	NH	03570
50540	North Country Health Consortium/Coos County Family Health Services - 73 Main	73 Main Street	Berlin	NH	03570
23564	North Country Health Consortium/Coos County Family Health Services - Administration	54 Willow Street	Berlin	NH	03570
23650	North Country Health Consortium/Coos County Family Health Services - Gorham	2 Broadway Street	Gorham	NH	03581
55342	North Country Health Consortium/Littleton	262 Cottage Street, Suite 230	Littleton	NH	03561
14566	North Country Health Consortium/Weeks Medical Center	173 Middle Street	Lancaster	NH	03584
14581	North Country Hospital	189 Prouty Drive	Newport	VT	05855
62487	Northeast Kingdom Human Services, Inc.	1082 Hospital Drive	Saint Johnsbury	VT	05819
26481	Northeast Kingdom Human Services/Derby	181 Crawford Road	Derby	VT	05829

## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
00002	Northeast Kingdom Human Services/Main Street	1111 Main Street	Saint Johnsbury	VT	05819
26502	Northeast Kingdom Human Services/St. Johnsbury	2225 Portland Street	Saint Johnsbury	VT	05819
16042	Northeastern Vermont Regional Hospital	1315 Hospital Drive	St. Johnsbury	VT	05819
66817	Northeastern Vermont Regional Hospital/Northern Physical Therapy	569 Main Street	Lyndonville	VT	05851
23684	Northeastern Vermont Regional Hospital/NVRH Corner Medical	195 Industrial Parkway	Lyndonville	VT	05851
	Northeastern Vermont Regional Hospital/NVRH Corner Medical (Redundant Circuit)	195 Industrial Parkway	Lyndonville	VT	05851
23763	Northern Counties Health Care	165 Sherman Drive	St. Johnsbury	VT	05819
28554	Northern Counties Health Care/Concord Health Center	201 East Main Street	Concord	VT	05824
11736	Northern Counties Health Care/Danville Health Center	26 Cedar Lane	Danville	VT	05828
28556	Northern Counties Health Care/Hardwick Health Center	Slapp Hill Road	Hardwick	VT	05843
11737	Northern Counties Health Care/Island Pond Health Center	82 Maple Street	Island Pond	VT	05846
28558	Northern Counties Health Care/Northern Counties Dental Center	151 N. Main Street	Hardwick	VT	05843
93382	Northern Counties Health Care/Northern Express Care – St. Johnsbury	1 Eastern Avenue	St. Johnsbury	VT	05819
51891	Northern Counties Health Care/Orleans Dental Center	11 Union Street	Orleans	VT	05860
23640	Northern Maine Medical Center	194 East Main St	Fort Kent	ME	04743
23689	Northern Maine Medical Center - Acadia Family Health Center	460 Main Street	Madawaska	ME	04756
26500	Northwestern Counseling & Support Services	107 Fisher Pond Road	Saint Albans	VT	05478
23646	Northwestern Medical Center/Georgia	927 Ethan Allen Highway	Georgia	VT	05468
33904	Northwestern Medical Center/Northwestern Georgia Health Center	4178 Highbridge Road	Georgia	VT	05478
72253	Northwestern Medical Center/Northwestern Medical Center at Valley Cross Roads	27 Fisher Pond Road	St. Albans	VT	05478
33905	Northwestern Medical Center/Northwestern Ophthalmology	128 Fisher Pond Road	St. Albans	VT	05478
23760	Northwestern Medical Center/St. Albans	133 Fairfield Street	St. Albans	VT	05478

## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
33906	Northwestern Medical Center/Vermont Technical College	97 North Main St. Suite 300	St. Albans	VT	05478
35432	Penobscot Community Health Care	1012 Union Street	Bangor	ME	04401
95156	Penobscot Community Health Care/Hampden	1 Ammo Park Road	Hampden	ME	04444
14014	Penobscot Valley Hospital - 7 Transalpine Road	7 Transalpine Road	Lincoln	ME	04457
23680	Penobscot Valley Hospital Wellness Center	27 Main Street	Lincoln	ME	04457
10437	Porter Hospital	115 Porter Drive	Middlebury	VT	05753
26472	Porter Hospital/Addison Family Medicine	82 Catamount Park	Middlebury	VT	05753
35271	Porter Hospital/Catamount Physical Therapy	108 Catamount Park	Middlebury	VT	05753
35272	Porter Hospital/Champlain Valley Orthopedics	1436 Exchange Street	Middlebury	VT	05753
26526	Porter Hospital/Little City Family Medicine	10 North Street	Vergennes	VT	05491
26473	Porter Hospital/Middlebury Pediatrics & Family Medicine	1330 Exchange Street	Middlebury	VT	05753
26415	Porter Hospital/Neshobe Family Medicine	61 Court Drive	Brandon	VT	05733
67811	Porter Hospital/PMCTrainingCenter	23 Pond Lane	Middlebury	VT	05753
42007	Porter Hospital/Podiatry	76 Court Street	Middlebury	VT	05753
23749	Redington-Fairview General Hospital/46 Fairview Avenue	46 Fairview Ave	Skowhegan	ME	04976
	Redington-Fairview General Hospital/46 Fairview Avenue Redundant Diverse Circuit	46 Fairview Ave	Skowhegan	ME	04976
23455	Redington-Fairview General Hospital/Norridgewock Health Center	87 Mercer Road	Norridgewock	ME	04957
23624	Regional Medical Center of Lubec/Healthways - East Machias	893 Main Street	East Machias	ME	04630
12553	Regional Medical Center of Lubec/Healthways - Lubec	43 South Lubec Road	Lubec	ME	04652
15268	Richford Health Center (dba NOTCH)	44 Main Street, Suite 200	Richford	VT	05476
15555	Richford Health Center (dba NOTCH)/Alburg Health Center	64 Industrial Park Road	Alburgh	VT	05440
15556	Richford Health Center (dba NOTCH)/Enosburg Health Center	382 Main Street	Enosburg Falls	VT	05450
26524	Richford Health Center (dba NOTCH)/Fairfax Health Center	1199 Main Street	Fairfax	VT	05454
26523	Richford Health Center (dba NOTCH)/St. Albans Health Center	3 Crest Road	St. Albans	VT	05478



## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
15557	Richford Health Center (dba NOTCH)/Swanton Health Center	26 Canada Street	Swanton	VT	05488
28524	Rochester Health Center	235 S. Main St.	Rochester	VT	05767
23729	Rutland Mental Health Services	78 S. Main Street	Rutland	VT	05701
26496	Rutland Mental Health Services/Court Square Location	7 Court Square	Rutland	VT	05701
26497	Rutland Mental Health Services/Evergreen Center	45 Union Street	Rutland	VT	05701
27361	Rutland Mental Health Services/Merchants Row Location	195 Stratton Road	Rutland	VT	05701
26498	Rutland Mental Health Services/Pine Street Location	30 Pine Street	Rutland	VT	05701
28560	Rutland Mental Health Services/RC Headstart	78 Meadow Street	Rutland	VT	05701
	Rutland Mental Health Services/RSVP and Volunteer Center	6 Court Street	Rutland	VT	05701
14215	Rutland Regional Health System/Rutland Regional Medical Center	160 Allen Street	Rutland	VT	05701
18524	Rutland Regional Health System/West Street	439 West Street	Rutland	VT	05701
23701	Sacopee Valley Health Center	70 Main Street	Porter	ME	04068
46978	Sebasticoock Family Doctors - Administration	118 Moosehead Trail, Suite 4	Newport	ME	04953
23615	Sebasticoock Family Doctors - Dexter	29 Church Street	Dexter	ME	04930
23454	Sebasticoock Family Doctors - Newport	118 Moosehead Trail, Suite 5	Newport	ME	04953
	Sebasticoock Family Doctors - Nokomis	291 Williams Road	Newport	ME	04253
18200	Sharon Health Center	12 Shippee Lane	Sharon	VT	05065
14769	Southwestern Vermont Health Care	100 Hospital Drive	Bennington	VT	05201
27019	Southwestern Vermont Health Care/Deerfield Valley Medical Center	30 VT Route 100 South	Wilmington	VT	05363
27018	Southwestern Vermont Health Care/Northshire Medical Center	5957 Main Street - Route 7A	Manchester Center	VT	05255
46165	Southwestern Vermont Health Care/Pownal Campus Clinic	7237 Route 7	Bennington	VT	05261
11394	Speare Memorial Hospital	16 Hospital Road	Plymouth	NH	03264
26488	Speare Memorial Hospital/Boulder Point	103 Boulder Point Way	Plymouth	NH	03264
26479	St. Joseph Hospital	172 Kinsley St.	Nashua	NH	03061

## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
23725	St. Croix Regional Family Health Clinic - Princeton	136 Mill Street	Princeton	ME	04668
	St. Joseph Healthcare/Family Medicine	700 Mount Hope Avenue, Suite 210	Bangor	ME	04401
23548	St. Joseph Healthcare/St. Joseph Healthcare Park	900 Broadway	Bangor	ME	04401
23549	St. Joseph Healthcare/St. Joseph Hospital	360 Broadway	Bangor	ME	04401
34355	St. Mary's Regional Medical Center	93 Campus Ave	Lewiston	ME	04240
60213	St. Mary's Regional Medical Center/Data Center	14 Resilient Circle	Brunswick	ME	04011
34356	St. Mary's Regional Medical Center/Poland Health Center	1230 Maine St	Poland	ME	04274
23473	The Health Center - Washington	157 Towne Avenue	Plainfield	VT	05667
26437	The Health Center/Cabot Health Services	25 Common Road	Cabot	VT	05647
28526	Twin River Urology	108 N. Main St.	White River Junction	VT	05001
18321	Upper Connecticut Valley Hospital	181 Corliss Lane	Colebrook	NH	03576
23592	UVM Medical Center	111 Colchester Avenue	Burlington	VT	05401
26796	UVM Medical Center - 150 Pioneer Drive	150 Pioneer Drive	Williston	VT	05495
	UVM Medical Center - Aquatic Rehabilitation	32 Mallets Bay Avenue, In Winooski Community Center	Winooski	VT	05404
	UVM Medical Center - Cardiology / Pain Medicine	62 Tilley Drive	South Burlington	VT	05403
	UVM Medical Center - Clinical Genetics	112 Colchester Avenue	Burlington	VT	05401
	UVM Medical Center - Dental and Oral Health	1060 Hinesburg Road	South Burlington	VT	05403
15120	UVM Medical Center - Dialysis - Newport	189 Prouty Drive	Newport	VT	05855
14772	UVM Medical Center - Dialysis - Rutland	160 Allen Street	Rutland	VT	05701
	UVM Medical Center - Dialysis - South Burlington	35 Joy Drive	South Burlington	VT	05403
28574	UVM Medical Center - Family Medicine - Hinesburg	37 Haystack Drive	Hinesburg	VT	05461
35264	UVM Medical Center - Green Mountain Urology	1330 Exchange St. Suite 103	Middlebury	VT	05753

## Appendix B

### NETC NOC Healthcare Sites

HCP#	HCPName	Address	City	State	Zip
16319	UVM Medical Center - Northwest Medical Cardiology / ENT/ Dermatology	133 Fairfield Street	St Albans	VT	05478
15832	UVM Medical Center - Ophthalmology - Berlin	58 East View Lane	Berlin	VT	05602
16672	Valley Regional Hospital	243 Elm St.	Claremont	NH	03743
23616	Wentworth-Douglass Hospital - Dover	789 Central Ave	Dover	NH	03820
	Wentworth-Douglass Hospital - Lee	54 Calef Road, Route 125	Lee	NH	03824
	Wentworth-Douglass Hospital/Barrington Health Center	8 Century Pines Dr, Suite 2	Barrington	NH	03825
	Wentworth-Douglass Hospital/Durham Health Center	36 Madbury Rd	Durham	NH	03824
	Wentworth-Douglass Hospital/Durham Rehab & Sports Therapy	16 Jenkins Ct	Durham	NH	03824
	Wentworth-Douglass Hospital/Great Bay Family Practice	60 Exeter Rd, Suite 300	Newmarket	NH	03857
	Wentworth-Douglass Hospital/Head & Neck Specialty Group of NH	361 High Street	Somersworth	NH	03878
	Wentworth-Douglass Hospital/South Berwick Family Practice	31 Colcord St	South Berwick	ME	03908
	York Hospital Cardiovascular Care- Portsmouth	333 Borthwick Avenue	Portsmouth	NH	03801
	York Hospital Redundant Circuit	15 Hospital Drive	York	ME	03909
23800	York Hospital/15 Hospital Drive	15 Hospital Drive	York	ME	03909
	York Hospital/Berwick Medical Services	4 Dana Drive	Berwick	ME	03901
	York Hospital/Cardiovascular Care of YH - Newington	2064 Woodbury Avenue, Suite #103	Newington	NH	03801
	York Hospital/Kittery Family Practice	35 Walker Street	Kittery	ME	03904
	York Hospital/Services at Kittery	75 US Route1 Bypass	Kittery	ME	03904
	York Hospital/South Berwick Medical Services	57 Portland Street	South Berwick	ME	03908
23782	York Hospital/Wells Regional Medical Services	114 Sanford Road	Wells	ME	04090
60192	York Hospital/York Hospital in Sanford	1474 Main Street	Sanford	ME	04073
	York Hospital/York Walk-In Care	343 US Route 1, Suite 1	York	ME	03909